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Holcim (Rus) Construction
Materials OAO
1 Tsementnikov street
Kolomna 140414 Russia

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TO WHOM IT MAY CONCERN

Dear Sir/Madam,

Founded in Switzerland in 1912, **Holcim** is one of the world's leading suppliers of cement and aggregates (crushed stone, gravel and sand) as well as further activities such as ready-mix concrete and asphalt including services. The Group holds majority and minority interests in around 70 countries on all continents.

By this letter we would like to take this opportunity to express our sincerest appreciation for the services that were provided by the "Systems Automation Technologies" (**SAT Ltd.** – Sofia, Bulgaria) during the large modernization project of our cement plant in Kolomna, Moscow region, Russia.

SAT Ltd. has shown a high level of professional competence and quality of their Electrical and Automation turn-key projects done for Holcim (Rus) CM OAO.

We are pleased to mention that European and Holcim standards were properly maintained by the SAT Ltd. even under tight time schedules and pressure of expectations.

SAT's Engineering Services, such as electrical design, programming, electrical erection and installation, training, supervision, tests and commissioning, were performed by highly-skilled professionals within the project terms.

The following Projects have been successfully executed by SAT Company for Holcim (Rus) CM OAO:

- Entire Clinker & Cement Production Line;
- Automated Control system for Rotary Kiln;
- Automated Control system for de-dusting of Cement plant;
- Automated Control System for Cement Mills No 5, 6, 7, 8;
- Automated Control System for Packing and Palletizing plant;
- Automated Control System for Pump Station and Water Treatment plant;
- Design of plant automation systems based on Siemens components (Siemens S7 and WinCC);
- Development of Industrial Application Software;
- Industrial Automation Systems (DCS), based on Siemens PLC and SCADA;
- Industrial MV and LV Distributed Systems;
- Industrial Panels (LVD, MVD, MCC, DIO's).

The results of our cooperation clearly indicate that SAT Ltd. and Holcim (Rus) CM OAO have made a strong technical partnership and business cooperation.

If you have any further questions, please do not hesitate to contact us.

Yours faithfully,

Natalia Petrova
Development Manager
Holcim (Rus) CM OAO